

# Mount Wachusett Community College

# Advanced Manufacturing Industrial Readiness Training

# Success Skills Workbook



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# **Goal Setting**

Thinking about Goals
Why do/don't you set goals for yourself?
What are some goals you have set for yourself?
How often do you review your goals?
How do you reward yourself for meeting your goals?

# **Creating Your Personal Vision Statement**

# **Step One: Identify Your Values**

The list below reflects some common values. Choose the ten that are most important to you as a person (meaning that they apply both at work and at home). You can customize the wording, or add your own to the list.

Ability to make decisions and implement them	Ability to persuade and influence others	Achieving excellence
Achieving fame and recognition	Adventure and excitement	Behaving ethically
Being challenged by pressures and deadlines	Being organized and dependable	Being skilled and capable
Building a family	Building meaningful relationships with others	Competition with others
Contributing to society	Cooperation with others	Demonstrating expertise
Diversity in daily tasks	Doing something meaningful	Efficient and effective
Enjoying what you do	Environmental rights	Establishing a reputation
Expressing creativity	Feeling excited and stimulated by life	Feeling independent
Feeling of belonging and community	Feeling of inner harmony	Feeling of patriotism
Financial security	Financial wealth	Free speech/human rights
Freedom to set your own pace and goals	Having a feeling of security	Having power and control
Having privacy	Helping those in need	Religion and/or spirituality
Leading others to success	Moving at a fast pace	Moving at a slow pace
Being productive	Reliability	Self-development
Sense of accomplishment	Serving the public	Spontaneity
Truth and integrity	Working as part of a team	Working individually

# **Creating Your Personal Vision Statement**

**Step Two: Define Your Values** 

We cannot focus on too many things at one time and remain effective. Look at the ten values you selected and select the five that are most important to you. Cross the others off. Be firm with yourself if you need to be. Remember, you are focusing on what is really important to you.

Next, reduce the list to just three values. These are the things at your very core. Cross the other two off your list. Put circles around the three items that are your core values.

Now, outline what success for each of those values would look like.
Value One
Value Two
Value Three

# **Creating Your Personal Vision Statement**

# **Step Three: Put It All Together**

Finally, bring the three statements together into one paragraph. You may feel that you need to go back and re-evaluate your values, or you may want to re-work some sentences to create what is meaningful to you. That's OK! Above all, this should be a reflection of your innermost thoughts and a roadmap for how you would like to conduct your life.

Write your personal vision statement here.				

# Reflecting on Your Personal Vision Statement How do you live your life according to your core values? How are your goals are based on your values? How do your friends and co-workers share similar values? How do your family and friends know what your values are?

# Your Personal Vision Statement as the Foundation



# Writing about Goals

What areas of your life do you want to set goals in?
Do these reflect your vision statement and values? How or how not?
Do your goals really reflect who you are?

# Smart Goal Worksheet

Today's Date: Ge		Goal Completion Deadline:			
My Go	oal is:				
	Answer the questions below to help	develop and clearly define your goal			
	SPECIFIC:				
S	What exactly am I going to do? What do I want to accomplish?				
	MEASURABLE:				
M	How will I know when I have reached my goal?				
	ACHIEVABLE /ATTAINABLE:				
A	Is the goal too easy or too difficult to reach? Is achieving this goal realistic with effort and commitment? Do I have the resources to achieve this goal?				
	RELEVANT:				
R	Why is this goal significant to my life? What are some potential challenges I will have to overcome?				
	TIMELY:				
т	When will I achieve this goal? What is my anticipated date of completion? Are there official deadlines to this goal?				

# **Team Building**

Have you ever been on a successful team?
What made that team successful?
What are some other characteristics of a successful team?
Have you ever been on an unsuccessful team?
What made that team unsuccessful?
What are some other characteristics of an unsuccessful team?

#### Stranded on a Mountain

After your small light aircraft crashes, your group, wearing casual clothing, is stranded on a forested mountain in winter weather (snow covered, sub-freezing conditions), anywhere between 50 and 200 miles from civilization (you are not sure of your whereabouts, and radio contact was lost one hour before you crashed, so the search operation has no precise idea of your location either). The plane is about to burst into flames and you have a few moments to gather some items. Aside from the clothes you are wearing, which does not include coats, you have no other items. It is possible that you may be within cell phone signal range, but unlikely.

Your aim is to survive as a group until rescued. From the following list choose just ten items that you would take from the plane, after which it and everything inside is destroyed by fire.

# Choose 10 Items: Pack of 6 boxes x 50 matches ■ Roll of polythene sheeting 3m x 2m 1 bottle of brandy ■ 1 crate of bottled spring water (six gallons) ■ Small toolbox containing hammer, screwdriver set, adjustable wrench, hacksaw, large pen-knife Box of distress signal flares ■ Small basic first-aid kit containing plasters, bandages, antiseptic ointment, small pair of scissors and pain-killer tablets Cell phone with battery half-charged Clockwork transistor radio Gallon container full of fresh water Box of 36 chocolate bars Shovel Short hand-held axe Box of 24 bags of peanuts Box of tissues Laptop computer with unknown software and data and unknown battery life ■ Inflatable 4-person life-raft Compass ■ Large full Aerosol can of insect killer spray

Hand-gun with magazine of 20 rounds20ft of nylon rope

Flashlight with a set of spare batteries

Notebook and pencil

Box of 50 6hr candlesBag of 6 large blankets

Sewing kitWhistle

Small half-full aerosol can of air freshener spray

■ Travel games kit containing chess, backgammon, & checkers

# Time Management Writing About Time What are your top three priorities? What are the top three obstacles to working on your priorities or meeting your objectives? On a scale of one to ten, how would you rate your organizational skills right now? Why? How would you spend any additional time if you found a way to give it to yourself?

#### Time Management Self-Assessment

Take the following self-assessment by circling **R** for rarely, **S** for sometimes, and **O** for often.

- 1. Do you prioritize your "To Do" list? Rarely Sometimes Often
- 2. Do you complete tasks at the last minute? R S O
- 3. Do you set aside time for planning and scheduling? **R S O**
- 4. Do you know how much time you spend on tasks? R S O
- 5. Do you use goal setting to decide what tasks and activities you should work on? R S O
- 6. Do you leave extra time in your schedule for unexpected circumstances? R S O
- 7. Do you know if the tasks you are working on are high, medium, or low value? R S O
- 8. Do you analyze new tasks for importance and prioritize them accordingly? R S O
- 9. Are you stressed about deadlines and commitments? R S O
- 10. Do distractions keep you from working on important tasks? R S O

#### Scoring:

For questions 1, 3, 4, 5, 6, 7, and 8: 1 point for every R, 2 points for each S, and 3 points for an O. For questions 2, 9, and 10: 3 points for each R, 2 points for an S, and 1 point for every O.

#### Score:

- 24-30: Congratulations, you manage your time effectively! But even if you scored all 30 points, you can still learn some great tips for strengthening your abilities and maximizing your efforts.
- 17-23: You are skilled in certain aspects of time management, but are not as strong in others. There is always room for improvement, though, and this workshop will show you how.
- 10-16: Time management is not one of your strengths. However, the good news is that time management is a skill that can be learned and improved upon. Making changes and incorporating some of the tips covered in this workshop will be important to improving your effectiveness and success at work and home.

#### Case Study

#### Another Day at the Office

It was 7:20 a.m. when Myron arrived at the office. He was early because he wanted to clear the backlog of work that had been piling up on his desk. He turned on the lights and started to go through yesterday's mail. As he read the first piece, he realized he couldn't deal with it until a colleague arrived. He set it aside and went to the next. This item had potential application to a project he was working on, so he walked down the hall and made a copy for his personal use.

As he continued reading his mail, he came across a journal article of particular interest and become engrossed in it. As he looked up, he was startled to find that others were arriving and it was nearly 9:00.

He quickly pushed the remaining mail to a corner of his desk and reached for a project file due tomorrow with at least two days of work yet to be completed. As he opened the file, Bill and Claire stopped by and invited him to join them for coffee. Myron decided he could spare ten minutes. Bill and Claire were both anxious to share the details of a play they attended last night. Before Myron realized it, thirty minutes had passed and he hurried back to his office.

As Myron entered his office, the phone rang. It was Mr. Wilson, his manager. There was a meeting scheduled at 10:00. Could Myron sit in for him? There was something to be discussed that the department should know about. Myron looked at his watch. There wasn't enough time to get started on the project so he pushed the file aside and vowed to start it immediately after lunch.

The afternoon wasn't any better. A few visitors, a few phone calls, a couple of letters, and the day was over. Nothing had been accomplished on the project that was due tomorrow. As he stuffed papers into his briefcase, he wondered how Bill and Claire were able to attend plays during the evening.

# How Do You Spend Your Day?

# Activities Midnight 9 PM 3 AM 6 AM 3 PM Noon

# **Stress Management**

How Vulnerable are You to Stress?

Mark from a range of 1 (almost always) to 5 (never), according to how much of the time each statement applies to you.

Behaviors that Help Manage Stress			
I eat at least one hot, balanced meal a day.			
I get 7-8 hours of sleep at least 4 nights per week.			
I give and receive affection regularly.			
I have at least one family member within 50 miles on whom I can rely.			
I exercise to the point of breaking a sweat at least twice per week.			
I smoke less than a half a pack of cigarettes a day.			
I take fewer than 5 alcoholic drinks a week.			
My weight is appropriate for my height.			
I have an income that meets my basic expenses.			
I get strength from my spiritual beliefs.			
I regularly attend club or social activities.			
I have a network of good friends and acquaintances.			
I have one or more friends to confide in about personal matters.			
I am in good health.			
I am able to speak openly about my feelings when angry or worried.			
I do something fun at least one time per week.			
I am able to talk with the people I live with about domestic issues.			
I am able to organize my time effectively.			
I take quiet/relaxation time for myself during the day.			
I drink fewer than 3 cups of caffeinated drinks per day.			

Subtotal _	20 =	Total
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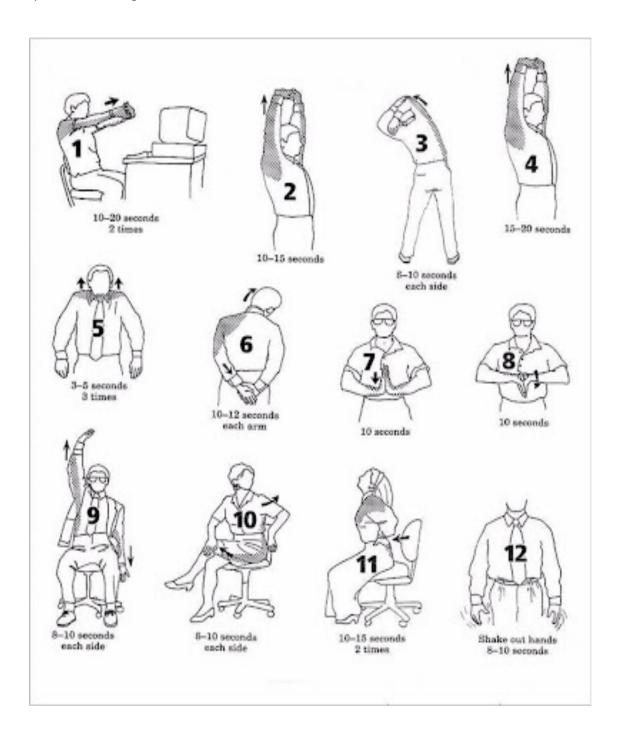
Add your score. Then, subtract 20. Any number over 5 indicates a vulnerability to stress. Scores between 25-55 indicate that you are seriously vulnerable to stress. If your score is over 55 you may be extremely vulnerable to stress.

# **Food Journal**

Date:

	Dairy	Fruit	Grains	Protein	Veggies	Other
Totals						

# Workplace Stretching



#### **Tips to Relieve Stress**

When you feel stressed, you can:

- Take slow, deep breaths
- Soak in a warm bath
- Listen to soothing music
- Take a walk or do some other activity
- Meditate or pray
- Take a yoga class
- Have a massage or back rub
- Have a warm drink that doesn't have alcohol or caffeine

You also can make some changes in your everyday habits to reduce and relieve stress.

- · Get plenty of sleep
- Stay connected to your family, friends, and other caring people in your life
- Get regular exercise. It can help you clear your mind and work off feelings of frustration and anxiety
- Don't drink or eat anything that has caffeine in it. Caffeine can make you feel "wound up" and more stressed
- Don't smoke or use tobacco: nicotine can make you feel more anxious.
- Don't drink alcohol: it can cause sleep problems and depression.

#### **Muscle Relaxation to Relieve Stress**

Your body may respond to stress by tensing up, which can cause pain. If you learn to relax your muscles, you can reduce muscle tension and anxiety. Progressive muscle relaxation is an exercise that can help you do this.

In progressive muscle relaxation, you tense and then relax related groups of muscles. You can use a relaxation tape or CD to help you go through all the muscle groups. Or you can learn the muscle groups and work through them from memory.

Find a quiet place where you won't be bothered. Be sure you can lie on your back in comfort.

For each muscle group:

- Breathe in and tense the muscle group for 4 to 10 seconds. Tense hard, but not to the point of cramping.
- Then breathe out while you suddenly and completely relax the muscle group. Don't relax it gradually.
- Rest for 10 to 20 seconds.

#### Here are the muscle groups:

- Hands and arms
  - Hands: Make a tight fist.
  - o Wrists and forearms: Tense them and bend your hands back at the wrist.
  - Biceps and upper arms: Make your hands into fists, bend your arms at the elbows, and tense your biceps.

Shoulders: Shrug them.

#### Head and neck

- o Forehead: Wrinkle it into a deep frown.
- Around the eyes and bridge of the nose: Close your eyes as tightly as possible. If you
  wear contact lenses, remove them before beginning the exercise.
- o Cheeks and jaws: Smile as widely as you can.
- Around the mouth: Press your lips together tightly.
- o Back of the neck: Press your head back against the floor or chair.
- o Front of the neck: Touch your chin to your chest.

#### Upper body

- Chest: Take a deep breath and hold it, then breathe out.
- o Back: Arch your back up and away from the floor or chair.
- Stomach: Suck it into a tight knot.

#### Lower body

- Hips and rear end (buttocks): Press the buttocks together tightly.
- Thighs: Clench them hard.
- Lower legs: Push your heels out and flex your toes up, as if trying to bring the toes up to touch your shins. Then point your toes away and curl them downward.

You may feel sleepy after doing this exercise. To "wake up" your body, count backwards from 5 to 1. Then move your fingers, toes, hands, and feet. Finally, stretch and move your entire body. Be sure you are alert before you drive or do other activities.

#### **Roll Breathing to Relieve Stress**

Roll breathing helps you use your lungs better and gets you in touch with the rhythm of your breathing. You can practice it in any position, but it's best to lie on your back, with your knees bent. Practice roll breathing daily for several weeks until you can do it almost anywhere.

When you are roll breathing, always breathe in through your nose and breathe out through your mouth. As you breathe out, make a whooshing sound.

- Place your left hand on your belly and your right hand on your chest. Notice how your hands move as you breathe in and out.
- Breathe in to fill your lower lungs. Your belly will push your left hand up as you do this. Your right hand won't move. Then breathe out. Your left hand will fall as your belly falls. Do this 8 to 10 times.
- Next, breathe in as you did before, but don't stop after your left hand pushes up. Continue to breathe in. You will feel your upper chest expand and push your right hand up. Your left hand will fall a little as your belly falls.
- Breathe out slowly through your mouth. As you breathe out, feel the tension leaving your body.
   Both your hands will fall.
- Do this for 3 to 5 minutes. Notice how your belly and chest move like waves, rising and falling in a steady motion.
- Notice how you feel after you breathe this way.

Caution: Some people get dizzy the first few times they try roll breathing. If you begin to breathe very fast or become lightheaded, slow your breathing. Get up slowly.

In addition to meditation, progressive muscle relaxation, and breathing exercises to relieve stress, you might try these other therapies.

#### Ways to relax your mind

- Self-hypnosis can open your mind to suggestions that can relieve stress or change the way you respond to stress.
- Autogenic training includes six exercises that make the body relax. Each exercise helps you relax your body in a different way.
- Music therapy can relax your body, improve your mood, and change the pace of your day.
- Humor therapy may reduce stress and boost your immune system.

#### Ways to relax your body

- Massage, such as a shoulder and neck massage, uses touch to relieve tension. You can see a
  massage therapist or have a friend or family member give you a massage. You can even give
  yourself a massage.
- Aromatherapy uses the aroma-producing oils from plants to help you relax.
- Biofeedback teaches you how to use your mind to control skin temperature, muscle tension, heart rate, or blood pressure. All of these things can be affected by stress.

#### Herbal supplements

 Some people use herbal supplements such as valerian, kava, gingko, St. John's Wort, and chamomile to relieve stress symptoms such as anxiety and insomnia. Supplements like these can be sold with limited or no research on how well they work and can affect other medications that you may be taking. Talk with your doctor if you are taking supplements, especially if you have another health condition.

#### **Communication**

#### **Communication Survey**

- 1. I try to anticipate and predict possible causes of confusion, and I deal with them up front.
- 2. When I write a memo, email, or other document, I give all of the background information and detail I can to make sure that my message is understood.
- 3. If I don't understand something, I tend to keep this to myself and figure it out later.
- 4. I'm sometimes surprised to find that people haven't understood what I've said.
- 5. I can tend to say what I think, without worrying about how the other person perceives it. I assume that we'll be able to work it out later.
- 6. When people talk to me, I try to see their perspectives.
- 7. I use email to communicate complex issues with people. It's quick and efficient.
- 8. When I finish writing a report, memo, or email, I scan it quickly for typos and so forth, and then send it off right away.
- 9. When talking to people, I pay attention to their body language.
- 10. I use diagrams and charts to help express my ideas.
- 11. Before I communicate, I think about what the person needs to know, and how best to convey it.
- 12. When someone's talking to me, I think about what I'm going to say next to make sure I get my point across correctly.
- 13. Before I send a message, I think about the best way to communicate it (in person, over the phone, in a newsletter, via memo, and so on).
- 14. I try to help people understand the underlying concepts behind the point I am discussing. This reduces misconceptions and increases understanding.
- 15. I consider cultural barriers when planning my communications.

Always	Sometimes	Rarely/Never
1		
2		
3		
4		
5		
6		
7		
8		
9		
10.	,	
11.		
12.		
13.		
14.	<del></del>	
15.	<del></del>	

Scoring:
5 points for each Always answer:
3 points for each Sometimes answer:
0 points for each Rarely/Never answer:
Total:

50-75 points: Excellent! You understand your role as a communicator, both when you send messages, and when you receive them. You anticipate problems, and you choose the right ways of communicating. People respect you for your ability to communicate clearly, and they appreciate your listening skills.

25-49 points: You're a capable communicator, but you sometimes experience communication problems. Take the time to think about your approach to communication, and focus on receiving messages effectively, as much as sending them. This will help you improve.

0-24 points: You need to keep working on your communication skills. You are not expressing yourself clearly, and you may not be receiving messages correctly either. The good news is that, by paying attention to communication, you can be much more effective at work, and enjoy much better working relationships! The rest of this article will direct you to some great tools for improving your communication skills.

Adapted from Mind Tools Communication Survey

# **Defining Communication**

There are no right or wrong answers to these questions. Answer them according to your own opinion, then review with your classmates. When there are differences in opinion, let everyone explain and debate their position. Notice the various features and required conditions of communication assumed by different individuals.

404	Classmates Answer Yes or No
	1. If you read and understand something written several centuries ago, this is communication?
	2. Can an inanimate object (clouds, an ocean, etc.) communicate to a person?
	3. If you send a letter to someone who never receives it, but someone else reads it and understands it, is this communication?
	4. If you send a letter to someone who receives it, but misunderstands what you meant by it, is this communication?
	5. If you send a letter to someone, but it gets lost and no one ever reads it, is this communication (not counting "communicating" with yourself when writing the letter)?
	6. Does a person have to be conscious of his or her goals in order for there to be communication?
	7. When a trained dog obeys a command, is this communication?
	8. If you put your foot in front of an ordinary cockroach to "tell it" to change direction, and it does, is this communication?
	9. Can two nonhuman animals of the same species communicate with one another?
	10. Can a person communicate to an inanimate object such as a wall or cloud or the ocean?
	11. Is blushing a form of communication?
	12. Is a spontaneous yawn a form of communication?
	13. Is a fake yawn communication?
	14. Could two people be talking and yet not be communicating?
	15. Can a person communicate with himself or herself?

#### How Do You Rate Your Listening Ability?

One reason listening is so important is that we do so much of it every day. We know that good communicators spend far more of their time listening than they do talking. Like asking questions, listening is a skill that we can develop. In an age when we are inundated with media messages and portable devices, we can choose to be listening more than people did in the past.

#### Answer each of the following questions.

	Question	Yes	No	Points
1.	Do you enjoy listening?			
2.	Is it easy for you to listen with interest to a large variety of subjects?			
3.	Do your friends seek you out to discuss a problem or decision when they need help?			
4.	Does your attention usually stray toward other groups or people entering or leaving the room?			
5.	Do you interrupt?			
6.	Are you more apt to be thinking ahead to what you will say next rather than weighing what you are being told?			
7.	Do you stop listening to everything when you strongly disagree with the speaker on one point?			
8.	Do you assume or anticipate regarding the other person's views?			
9.	Do you feel you can judge most people quite quickly before hearing them out?			
10.	Do you generalize (All old people think all redheads all college kids)?			
11.	Do you encourage others to elaborate or clarify points you have misunderstood?			
12.	Do you listen to what is not said, such as the obvious omission?			
	GRAND TOTAL			

#### Scoring

- Give yourself 2 points if you answered "Yes" for question 1. You enjoy listening as much as you enjoy talking.
- o Give yourself 2 points if you answered "No" to questions 4, 5, 6, 7, 8, 9, and 10.
- o Give yourself 2 points if you answered "Yes" to questions 2, 3, 11, and 12.

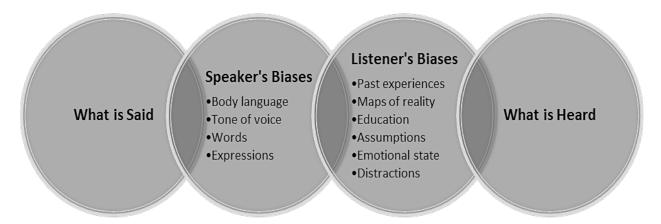
#### Interpretation

If your score is **20 or more**, you've already developed some strong communication skills. You have the ability to listen to people, understand what they are saying, and communicate your understanding back to them. Use your listening and communication skills to help others.

If your score is between **10 and 18**, you're within the average range. Use this quiz to help you identify where you're doing well and where you would like to do better.

If your score is **less than 10**, it's time to start learning! Use this quiz to help you set some goals. Start with one or two things that you would like to improve on, such as empathizing, paraphrasing, or asking good questions. Then, we'll work on setting an action plan, and you'll be on the road to being a better listener, and a better communicator.

#### What is Said vs. What is Heard



#### **Communication Situations**

What would you do if you were trying to talk to someone...

•	In a noisy workplace?			
<b>&gt;</b>	And there were lots of visual distractions around?			
•	And they had a very strong accent?			
<b>&gt;</b>	And they were speaking too fast for you to understand?			
<b>&gt;</b>	And they kept using jargon words or terms you didn't understand?			
<b>&gt;</b>	And they appeared to be very stressed?			

# **Critical Thinking**

Congratulations, you have just won 70 million dollars! Now you need to decide what to do with it all. Below you will find a proposal asking for funds. Use your critical thinking skills to evaluate the argument.

#### **Proposal**

Dear Lotto Recipient:

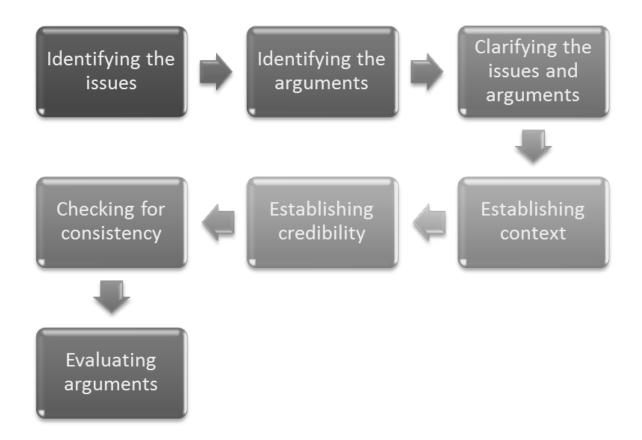
I saw that you recently came into a large fortune and would like to propose an endeavor that you might find worthwhile to support. My name is Dr. Annik Bailey. I am a veterinarian and have been with the Foundation for Endangered Animals for almost a year. I have primarily been working in Central Africa, where the bluefin whale is endangered. Many whales are killed each year, primarily due to incurable diseases. A whale disease research center would not only save this precious species, but it would also provide much-needed jobs for the uneducated population in the area.

Thank you for your consideration. I look forward to speaking with you soon.

Yours sincerely,

**Annik Bailey** 

# **Critical Thinking Model**



# **Workplace Culture**

#### Find Someone Who...

Shares a favorite hobby

Parents or grandparents were born outside the United States

Speaks a language besides English

Enjoys the same sports

Has a disability they have had to overcome

Has children

Can build furniture

Loves taking pictures

Is a single parent

Was born in the same year as yourself

Attended your high school

Moved here from out of state

Has been in the military

Has participated on an athletic team

Can play a musical instrument or sing

Has played in a band

Knows how to take care of elderly people

Has chopped down a tree

Knows how to plant a vegetable garden

Has taught someone how to drive a car

#### **Self-Awareness Inventory**

Answer the questions using

1 for "never do/feel"

3 for "sometimes do/feel"

5 for "always do/feel"

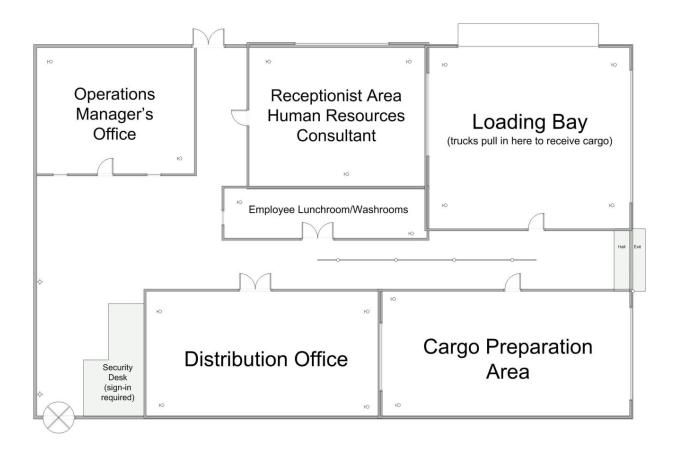
Statement	My Rating
I try to look for similarities between people instead of differences.	
I know that I have biases and I am aware of them.	
I am interested in learning more about diversity and try to seek out information whenever I can.	
I like being in new situations and trying new things.	
I try to look for the positive aspects in situations and people.	
I follow the platinum rule: treat others the way they want to be treated.	
I try to be an effective communicator.	
I try to practice empathy and put myself in other people's shoes.	
I know that diversity and discrimination can mean different things to different people.	
I enjoy travelling to different places and experiencing new cultures.	
TOTAL	

#### Scoring:

- 10-24: Your attitude towards diversity would benefit from improvements. You may want to consider some changes and challenging yourself.
- 25-40: You have a pretty good attitude towards diversity, but could also benefit from implementing new strategies.
- 41-50: You have a great attitude towards diversity. Make sure to maintain your positive outlook.

# What am I currently doing to encourage diversity? What changes could I make in my life to celebrate diversity more? What is my next step to incorporate more diversity into my life?

# **Hazard Identification**



# Resolving Hazards

Hazard	Engineering Controls	Work Practices	PPE
Trucks and machinery (forklift) moving around inside cargo bay	Install barriers to protect staff		Wear safety vests with reflective stripes
Heavy boxes being lifted and moved		Use forklift	
Sharp objects in use inside cargo preparation area	Obtain guards for objects		
Machines in use inside cargo preparation area	Obtain guards for machines	Min. two people working on machine	

Hazard	Engineering Controls	Work Practices	PPE
Most injuries occur outside normal working hours; shift work is a hazard		Frequent breaks and supervision during off-hours	
Repetitive strain injuries from computer use		Ask employees to stretch every hour	
Loose wires that people could trip on	Tape wires down		Wear flat- heeled shoes
Eye strain from fluorescent light glare	Add glare shield		

# **Incident Management**

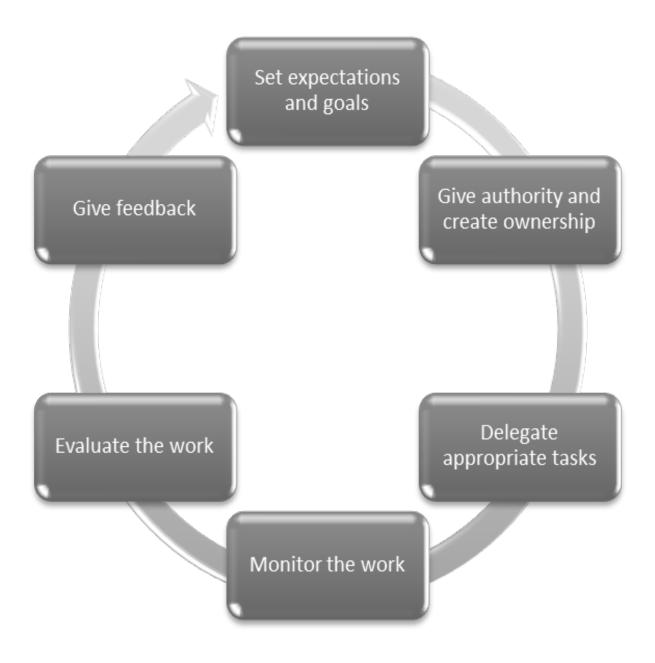
**Inside a meat packing plant**, 20 workers are all performing various tasks involving heavy machinery. Suddenly, a scream echoes through the factory. George, the foreman, has gotten his arm caught in one of the meat packing machines.

**Panic erupts:** one worker turns to stare and gets caught in the conveyor belt; another worker trips and falls as he tries to run from the scene; yet another worker falls into the vat that they have been cleaning out. No one has called for help and the scene is in complete chaos.

## Safety Investigation Process



# The Accountability Cycle



## **Creating Accountability**

- Assess yourself and your culture
- Know your role: Request a job description if you don't have one
- Be honest
- Apologize
- **Use time wisely:** Procrastination is a common way to avoid responsibility, as it delays dealing with a problem, meaning that someone else may solve it instead. Your colleagues may feel that they can't rely on you, and this will affect your professional reputation.
- **Don't overcommit**: When you take on too much, something will eventually fall through the cracks. That means that you've let someone down.
- Recognize and combat the "victim cycle"
- Be solution oriented
- Make changes: When something hasn't gone to plan, ask for feedback, and look for ways to do things differently in the future.

## **Job Search**

### **Assess Your Skills**

- Hard skills
  - o Specific, teachable abilities that can be defined and measured
  - Typing, writing, math, reading and the ability to use software programs and machinery/tools
- Soft skills
  - Less tangible and harder to quantify
  - Personality-driven skills
  - Etiquette, getting along with others, active listening, critical thinking, conflict resolution, etc.
- Many advanced manufacturing companies will tell you that strong soft skills are as important or are more important than hard skills
- 90% of Massachusetts advanced manufacturing companies will train someone with the right soft skills

## **Organize Materials**

- Folder/portfolio
- Job search contact/application list
- Networking contact list
- Resume
- References

## APPLICATION FOR EMPLOYMENT

Date \_\_\_\_

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_	st Name	First Name	Middle	
40	dress	City	State	Zip
Ph	one	Day Phone (if Different)	Social Secur	rity Numbe
Fa	x Number	E-Mail Address		
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	MPLOYMENT INFORMA sition for which you are applyi			
Aı	e you employed at the present	time? If yes, please complete the infor	mation below	
En	ployer's Name:			
En	ployer's Address:			
1.	How long have you been with	n this employer? Present Salary:		
2.	If offered a position, when ca	n you report for work?		
3.	If hired can you show proof	of your legal right to work in the U.S.?	Yes	No
4.	Have you ever been dismisse	d, or asked to resign from any position?	Yes	No
5.		d of a felony, or a misdemeanor which resulted in	Yes	No_
	applicant from employment.	er to the above question does not necessarily disqualify an		
If;	es to number 4 or 5, please ex	plain:		
_				
	OUCATION			
PΙ	ase list on the following lines	all schools attended and any other pertinent inform	ation about you	r education.
	nool(s)	Subjects Studied (if applicable)		
Hig	ı School			
Col	ege (Including dates attended)			

EMPLOYMENT EXPERIENCE	(List most recent expen	rience first)	
Name & Address		on(s) Held	Dates (Start - End)
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REFERENCES			
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Please provide computer and softwa	re knowledge below:		
I certify that all statements made hero knowledge. I authorize investigation organizations reporting information 1	of all statements herein	recorded. I release from	
Signature		Date	

### **Resume and Cover Letter**

**Chronological Format** 

### Name

Street City, State Zip Phone, Email

JOB OBJECT IVE: The job you want next

#### SUMMARY OF QUALIFICATIONS

- How much experience you have in the field of your job objective, in a related field, or using the skills required for your new position.
- An overall career accomplishment that shows you'd be good at this job.
- What so meone would say about you as a recommendation.

### PROFESSIONAL EXPERIENCE

19xx-pres. Job Title, Company Name, City, State

- An accomplishment you are proud of that shows you're good at this profession.
- · A problem you solved and the results.
- A time when you positively affected the organization, the bottom line, your boss, your co-workers, your clients.
- Awards, commendations, publications, etc., you achieved that relate to your job objective.

19xx-xx

Job Title, Company Name, City, State

- A project you are proud of that supports your job objective.
- Another accomplishment that shows you're good at this line of work.
- Quantifiable results that point out your skill.

19xx-xx

Job Title, Company Name, City, State

- An accomplishment you are proud of that shows you will be valued by your next employer.
- An occasion when so meone "sat up and took notice" of your skill.

#### EDUCATION

Degree, Major (if relevant), אאר (optional) University, City, State

### Name

Street . City, State Zip . Phone . Email

#### JOB OBJECTIVE

Very concisely state what job you would like next.

#### SUMMARY

- Write three or four bullet statements that summarize why you would be good at your job objective. Each statement should be no longer than two lines.
- Your statements should highlight your relevant strengths such as experience, skills, community service, and personality traits.
- · Prioritize the statements in this section so the most relevant one comes first.

### PROFESSIONAL EXPERIENCE

COMPANY NAME, City, State, 20xx-present

#### Job Title

- Write two or more bullet statements about the work you performed on this job and what you learned or accomplished that's relevant to your job objective.
- Quantify results of your accomplishments when possible and appropriate; refer to how you
  positively affected the organization, the bottom line, your boss, co-workers, or customers.
- Mention on-the-job awards or commendations you received that relate to your job objective.

### COMPANY NAME, City, State, 20xx-xx

#### Job Title

- Write two or more bullet statements about the work you performed on this job and what you learned or accomplished that's relevant to your job objective. Follow the tips mentioned above.
- Prioritize the statements under each Job Title section so the most relevant one comes first.

### COMPANY NAME, City, State, 19xx-xx

#### Job Title

- Write two or more bullet statements about the work you performed on this job and what you learned or accomplished that's relevant to your job objective. Follow the tips mentioned above.
- Prioritize the statements under each Job Title section so the most relevant one comes first.

#### **EDUCATION**

Degree, Major [if relevant], 20xx School, City, State

### Name

Street City, State Zip Phone, Email

### JOB OBJECT IVE: The job you want next

### SUMMARY OF QUALIFICATIONS

- How much experience you have in the field of your job objective, in a related field, or using the skills required for your new position.
- An overall career accomplishment that shows you'd be good at this job.
- Whatsomeone would say about you as a recommendation.

#### RELEVANT EXPERIENCE

#### MAJOR SKILL

- An accomplishment you are proud of that shows you have this skill.
- · A problem you solved using this skill, and the results.
- A time when you used your skill to positively affect the organization, the bottom line, your boss, your clients.
- Awards, commendations, publications, etc., you achieved that relate to your job objective.

#### MAJORSKILL

- A project you are proud of that supports your job objective.
- Another accomplishment that shows you're good at this line of work.
- Quantifiable results that point out your skill.
- An occasion when so meone "sat up and took notice" of your skill.

#### WORK HISTORY

19xx-present	Job Title	COMPANY NAME and city
19xx-xx	Job Titk	COMPANY NAME and city
19xx-xx	Job Title	COMPANY NAME and city
19xx-xx	Job Title	COMPANY NAME and city

#### **EDUCATION**

Degree, Major (if relevant), 19xx (optional) University, City, State

#### Cover Letter

YOUR NAME Your address, phone number and email

Current Date

Mr. or Ms. Employer Title Organization Street Address City, State, Zip

Dear Mr. or Ms. Employer:

First Paragraph: Tell why you are writing. Name the position, field, or general area you are applying for at the organization. Tell how you heard of the opening or organization. If a current employee suggested that you follow up on this opening, include his or her name here. If you heard of the opening through a newspaper, include the name of the publication and the date. Mention that you are enclosing a copy of your resume.

Second Paragraph: Tell how your qualifications match the ones the employer is seeking. Be specific by giving examples. Mention one or two qualifications you think would be of greatest interest to the employer, ones that were not directly asked for, but that you believe would be beneficial and help you stand out among other candidates. Tell why you are particularly interested in this type of work. If you have had related experience or specialized training, point it out. Expand on the information stated in your resume.

Third Paragraph: Close by making a specific request for an interview, if appropriate. You may suggest a specific date and time that you will phone to make an appointment, (Make sure you call at that time!) or you can state that you will call within a certain period of time (e.g. ten days). Another alternative is to ask the employer to call you. If the employer is in another geographic area, you can state that you will be in the area at a specific time and would like to meet with the employer then. In any case, make sure that your closing statement is positive and requests a specific action from the reader. Thank the reader for her/his consideration.

Close Your Letter: Sincerely,

Your signature

Type your name

# Interviewing

### **Before the Interview**

- Review the job description or posting
- Research the company
  - Website: mission statement, products, management
  - Web search
  - Company literature
  - Contacts within the company
- Write down your questions about the company

### What to Take to the Interview

- Extra copies of your resume and list of references
- Note pad or notebook
- Pens
- List of questions
- Sample application
- Portfolio to carry your papers

### **Frequently Asked Interview Questions**

Tell me about yourself.	
<ul><li>So, what do you know about us?</li><li>What are you looking for in a job?</li></ul>	

Strength:
Weakness:
Describe a difficult situation and how you resolved it.
Problem:
Action you took:
Outcome:
Where do you see yourself in five years?

### **Asking Questions**

- Develop questions or comments with substance and relevance
- Ask about specific job duties
- Tailor questions to the position

• What are your strengths and weaknesses?

- What kind of safety equipment do you supply?
- In my previous position, I read blue prints. Is blue print reading a component of this position?
- It states in the job ad that I would be troubleshooting any problems with the machinery. Can you tell me more about that?
- What is your timeframe for hiring?